

MINUTES OF MEETING OF THE  
BOARD OF COMMISSIONERS

July 16, 2020

THE STATE OF TEXAS §  
COUNTY OF HARRIS §  
HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 11 §

The Board of Commissioners (the "Board") of Harris County Emergency Services District No. 11 (the "District") met in regular session, open to the public, at the Bridgestone Municipal Utility District Operations and Water Education Center, 19720 Kuykendahl Road, Spring, Texas 77379, a meeting place inside the boundaries of the District, on Thursday, July 16, 2020, at 9:00 a.m.; whereupon, the roll was called of the members of the Board, to-wit:

Karen Plummer	President
Steve Williams	Vice President
Fred Grundmeyer	Secretary
Robert Pinard	Treasurer/Asst. Secretary
Kevin Brost	Asst. Treasurer

All members of the Board were present, except Commissioner Plummer, thus constituting a quorum. Also attending the meeting were: Ms. Chris Linn of Myrtle Cruz, Inc. ("Bookkeeper"), bookkeeper for the District; Ms. Regina D. Adams and Ms. Monica A. Garza, attorneys, and Ms. Carla Christensen, paralegal, of Radcliffe Bobbitt Adams Polley PLLC ("RBAP"), attorneys for the District; Mr. Brian Trachtenberg of Greathouse Holloway McFadden Trachtenberg ("Greathouse"), special counsel to the District; Ms. Danielle Supkis Cheek, CPA of Pannell Kerr Forster of Texas, P.C. ("PKF") (via teleconference); Mr. Kerry Johnson of NRG Marketing Group ("NRG"), the District's website service provider and public relations consultant; Mr. Wren Nealy, Cypress Creek Emergency Medical Services ("CCEMS") Chief Operating Officer; Mr. Enrique Lima, President-Elect of the CCEMS Board of Directors; Mr. Dave Billings, member of the CCEMS Board of Directors; Mr. George Vie of Feldman & Feldman, P.C., attorney for CCEMS; Mr. Norm Uhl, CCEMS Public Information Officer; Mr. Scott Engle, cameraman for Dolcefino Consulting ("Dolcefino"); and numerous members of the public. A copy of the sign-in sheets are attached hereto.

There were numerous other members of the public in attendance via conference call but were unable to be identified other than by telephone number. Commissioner Plummer attended the meeting via teleconference, but did not deliberate or vote on any matters.

WHEREUPON, the meeting was called to order by the Vice President and evidence was presented that public notice of the meeting had been given in compliance with the law. The posted notices of the meeting are attached hereto.

This meeting was video recorded by Mr. Uhl for use by CCEMS and by Mr. Engle for use by Dolcefino.

The Board held a 30-second moment of silence for prayer and reflection.

## PUBLIC COMMENTS

The Vice President then recognized Mr. Lima, who first thanked the Board and all first responders for their service. Mr. Lima stated that he looks forward to working with the Board in the next year.

There were no additional public comments at this time.

## APPROVAL OF THE MINUTES

The Board considered approval of the minutes of the regular meeting of June 18, 2020 and the special meetings of June 9, 2020 and June 23, 2020. Upon motion by Commissioner Grundmeyer, seconded by Commissioner Brost, after full discussion and the question being put to the Board, the Board voted unanimously to approve the minutes of the regular meeting of June 18, 2020 and the special meetings of June 9, 2020 and June 23, 2020, as presented, and the certified agendas for same.

## STATUS OF TRANSITION TO NEW INTERSECTION PREEMPTION CONTROLLER DEVICES (THE "PREEMPTION DEVICES")

Commissioner Brost then reminded the Board that the District had previously entered into the Preemption Device Agreement by and between the District, ESD Nos. 7, 13, 16, 28 and 29 and Global Traffic Technologies, LLC ("GTT") and the Interlocal Agreement with Harris County (the "County"). Commissioner Brost then reviewed with the Board the status of the installation of the new preemption devices at the County and Texas Department of Transportation intersections. Commissioner Brost reported that the County is ready to proceed with Phase 2 of the installation of preemption devices of which the District's pro-rata share of the cost is \$80,000 per year. Commissioner Brost noted that, with Phase 2, the District's total cost is \$330,000 per year. A discussion ensued. Upon motion by Commissioner Brost, seconded by Commissioner Grundmeyer, after full discussion and the question being put to the Board, the Board voted unanimously to authorize participation in Phase 2 of the installation of preemption devices and payment of the District's pro rata share for same.

## STATUS OF PREPARATION OF SPECIAL DISTRICT EXAMINATION BY PKF, INCLUDING: A) RECONCILIATION OF DISTRICT FUNDING VS. CCEMS EXPENDITURES; B) PHYSICAL INVENTORY OF DISTRICT AND CCEMS ASSETS; AND C) CONCLUSIONS FROM THE HSSK, LLC ("HSSK") REPORT

Ms. Adams noted that PKF has agreed to conduct an investigation and prepare a report, which will include: 1) a reconciliation of the District funding vs. CCEMS expenditures since 2017; 2) a physical inventory of CCEMS and District assets; and 3) conclusions of the HSSK report. Ms. Adams then reminded the Board that PKF is attempting to coordinate with CCEMS to schedule meetings for the inspection of CCEMS' records. Mr. Vie noted that he is in the process of reviewing Ms. Cheek's request for CCEMS records/documents for review. An extensive discussion ensued regarding: 1) the manner in which CCEMS will provide records/documents to PKF; and 2) the specific types of financial records/documents to be provided to PKF. Commissioner Brost stated that the Board expects CCEMS to provide PKF with all of its financial records related to CCEMS employees that are paid with District funding

and other financial records related to matters for which the District pays, as previously promised by Mr. Nealy.

STATUS OF INDEPENDENT AUDIT OF HSSK REPORT FOR FISCAL YEAR END ("FYE") DECEMBER 31, 2017 (THE "HSSK FORENSIC REPORT") AND CCEMS FINANCIALS, CONTROLS, POLICIES AND PROCEDURES

Mr. Nealy then reported that the Forensic Auditor engaged by CCEMS is in the process of finalizing his review of the HSSK Forensic Report and anticipates completion of a draft forensic audit by July 31, 2020.

REVIEW AND TAKE ANY NECESSARY ACTIONS ON MONTHLY OPERATIONS AND FINANCIAL REPORT FROM CCEMS, RECEIVE CORRECTED CCEMS AUDIT FOR FYE DECEMBER 31, 2019, DOCUMENTS AND INFORMATION REQUESTED BY THE DISTRICT FROM CCEMS AND STATUS OF INVESTIGATION OF CCEMS MAINTENANCE FACILITY AND EMPLOYEES RELATED THERETO

Mr. Nealy presented to and reviewed with the Board the monthly CCEMS Operations and Financial Reports, including the operations statistics for June 2020, copies of which are attached hereto. Mr. Nealy reported that during June there were 3,540 transports, 19 Life Flight transports and that 948 of the calls made during the month were "no transports." Mr. Nealy went on to report that during June, CCEMS received eight (8) mutual aid assists and provided twenty-two (22) mutual aid assists outside of CCEMS' boundaries.

Mr. Nealy then presented to the Board the website and login information to view CCEMS statistics in "real-time." Mr. Nealy added that the System Status Management program, PILOT, is proceeding into a 30-day trial period. Mr. Nealy stated that the PILOT program should help CCEMS improve response times.

Mr. Nealy next presented to and reviewed with the Board the System Status Level Report and the Response Times Report, copies of which are attached to the CCEMS Report. Mr. Nealy went on to review with the Board the average response times for: 1) dispatch; 2) chute; 3) travel; 4) total response; 5) arrival on scene; 6) transports; and 7) hospital stays. Mr. Nealy then reviewed with the Board more detailed response times for each unit/paramedic.

Mr. Nealy then reported that CCEMS is coordinating with the U.S. Army regarding the ongoing Clinical Fellowship Program for 2020. Mr. Nealy noted the program is running smoothly and CCEMS expects to start receiving two (2) military fellows per year starting in 2021.

Mr. Nealy then reported on the status of the Community Wellness and Paramedic Program, which allows a physician's assistant to respond directly to less urgent patients that do not require an ambulance. Mr. Nealy went on to report that patients are currently being contacted by telephone for a follow-up in light of the COVID-19 pandemic. Mr. Nealy added that a congregate facility site visit assessment is being performed in an effort to implement COVID-19 mitigation strategies and contact tracing. A discussion ensued.

Mr. Nealy next reviewed with the Board the CCEMS Financial Report for June 2020. An extensive discussion ensued.

Mr. Nealy then presented to and reviewed with the Board the following funding requests from CCEMS: 1) \$116,500 for the purchase of medical supplies in January 2020; 2) \$397,500 for 30% of the June 2020 operations payment request that was previously withheld; 3) \$860 for the purchase of property tags for District property; 4) COVID-19 stipend for CCEMS staff that are funded by the District; 5) \$15,928.25 for the purchase of 145 Phillips AED battery replacements; and 6) authorization for CCEMS to obtain proposals for the purchase of new equipment, including Lucas CPR compression devices, 27 Stryker power load systems and eight (8) ambulances. A discussion ensued.

Mr. Nealy went on to report on CCEMS' operations in connection with the COVID-19 pandemic. Mr. Nealy stated that CCEMS responded to approximately 743 suspected COVID-19 cases in June with 641 of such cases being transported. Mr. Nealy also reported that overall incidents and CCEMS responses have increased substantially in the previous month. Mr. Nealy stated that, since March 13<sup>th</sup>, 105 CCEMS staff have been monitored for COVID-19 symptoms and 20 CCEMS staff are/were under self-quarantine. Mr. Nealy went on to state that to-date, seven (7) CCEMS field staff members have tested positive for COVID-19.

In response to a previous question from Commissioner Brost, Mr. Nealy reported that CCEMS will be issuing credits to the District in the following amounts and for the following Emergency Medical Task Force Deployments: 1) \$5,820.84 for 2016 flooding in Orange, Texas; and 2) \$1,775.92 for Hurricane Harvey in 2017.

Mr. Nealy went on to report that he is coordinating with Commissioner Brost regarding installation of District decals/stickers on District vehicles.

Mr. Nealy next reported that CCEMS is in the process of scheduling a meeting to discuss the development of its three (3) year strategic plan and would like a committee of the Board to attend such meeting to provide any input on the strategic plan. In response to a question, Mr. Nealy stated that CCEMS currently has 17-24/7 ambulances and three (3) 12-hour peak ambulances in service.

Mr. Nealy then reported that he attempted to begin negotiations with the Little York Fire Department ("LYFD"), within Harris County Emergency Service District No. 17 ("ESD 17"), for housing ambulances in the southern portion of the District. Mr. Nealy stated that ESD 17 has requested that the District contract with ESD 17 directly to lease space at a LYFD station.

Mr. Nealy also reported that The Woodlands Township (the "TWT") is considering approval of a lease agreement with the CCEMS for housing an ambulance at its station in Creekside Park. A discussion ensued. It was noted that it was previously the consensus of the Board that all agreements such as these be entered into by the District. Mr. Nealy stated that the lease agreement has already been prepared and was in the approval process.

Commissioner Brost reported that he recently met with the TWT Fire Chief to discuss the District's possible lease of property and other matters for additional emergency medical service ("EMS") stations and/or ambulance bays. Commissioner Brost stated that he was informed by the Fire Chief that TWT previously entered into an Interlocal Cooperation Housing Agreement with "CCEMS d/b/a the District" (the "Interlocal Agreement") in 2016, which was executed by CCEMS' former Executive Director, Mr. Brad England. Commissioner Brost presented a copy

of the executed Interlocal Agreement to the Board, a copy of which is attached. An extensive discussion ensued. Mr. Nealy assured the Board that the proposed new service agreement between the TWT and CCEMS does not bind the District and would be approved/executed by CCEMS and not a renewal of the previous Interlocal Agreement. An extensive discussion ensued regarding the possibility that Mr. England executed other agreements/contracts on behalf of the District and without the Board's authorization or knowledge. Mr. Vie then agreed to coordinate with Mr. Nealy, the CCEMS Board of Directors, the Board and RBAP to conduct a thorough review of all contracts/agreements previously entered into by CCEMS to determine if any were entered into on behalf of the District.

Commissioner Brost then reported that TWT's Fire Chief has requested that the District reimburse TWT approximately \$40,000 for paramedic overtime due to the erroneous report of a CCEMS paramedic testing positive for COVID-19 thereby hampering TWT Fire Department's operations. An extensive discussion ensued. Mr. Nealy stated that this issue was not relayed to him when he recently met with representatives of TWT, but he will further research the matter and report to the Board on same.

In response to a question from Commissioner Brost, Mr. Nealy stated that CCEMS is committed to putting an additional ambulance in service within the District's service area within TWT in an effort to reduce response times in the northeast portion of the District.

Upon motion by Commissioner Brost, seconded by Commissioner Pinard, after full discussion and the question being put before the Board, the Board voted unanimously to authorize Commissioner Brost to coordinate with Mr. Nealy regarding the purchase of AED replacement batteries at a cost not to exceed \$15,928.25.

A discussion then ensued regarding CCEMS' response times. Commissioner Brost noted that CCEMS is currently averaging a nine (9) minute or less response time to only 60% of all calls while the average urban EMS service average is 90%. Commissioner Brost then noted two (2) recent critical calls with 15 minute or more response times in the eastern portion of the District.

Mr. Nealy went on to present the Personnel Manpower Report, including the EMS personnel funded by the District. Mr. Nealy stated that CCEMS currently has 39 dispatchers (par is 40), 80 unit operators (par is 80) and 86 paramedics (par is 80). Mr. Nealy reiterated that CCEMS currently has 17-24/7 ambulances and three (3) 12-hour peak ambulances in service. Mr. Nealy stated that CCEMS is making every effort to bring the personnel levels up to par. Mr. Nealy then reported on the status of the most recent academy class and the effects of COVID-19 on CCEMS' hiring procedures. Mr. Nealy stated that CCEMS' next new-hire academy is scheduled for July 20<sup>th</sup>.

#### CORRECTED CCEMS AUDIT FOR FYE DECEMBER 31, 2018 AND 2019 ("CCEMS AUDIT")

Mr. Nealy reported that Mr. Mike Burcham of Svadlenak, See & Co., PC, auditor for CCEMS, is in the process of revising the CCEMS Audit. The Board requested a copy of same upon completion.

STATUS OF DOCUMENTS AND INFORMATION REQUESTED BY THE DISTRICT FROM CCEMS (ASSETS, SECURED LOANS AND HEALTH INSURANCE)

An extensive discussion ensued regarding the status of CCEMS' response to the letter from RBAP, on behalf of the District, dated May 26<sup>th</sup> requesting certain information/documents related to the CCEMS Audit. Ms. Adams stated she believes that, with the recent submission of documents on July 9<sup>th</sup> by Mr. Vie, her office has received all of the previously outstanding CCEMS loan documentation. Ms. Adams noted, however, that her office cannot complete updating the Lease Agreement with CCEMS in connection with the vehicles/ambulances owned by the District until CCEMS provides the remaining title documentation for two (2) ambulances, as previously requested. Mr. Nealy reported that due to COVID-19 he had to apply, via regular mail, to the Texas Department of Motor Vehicles to request such titles because CCEMS cannot locate them in its files.

Ms. Adams then noted that her office received the invoices for the purchase of medical supplies for May and June the night before the Board meeting.

Commissioner Brost expressed the Board's continued frustration with CCEMS' submission of requested documents right before a Board meeting, disallowing the Commissioners the opportunity to review same.

INVESTIGATION OF CCEMS MAINTENANCE FACILITY AND EMPLOYEES RELATED THERETO

Mr. Nealy then provided an update on the investigation of possible criminal activity by CCEMS maintenance facility employees. Mr. Nealy reminded the Board that CCEMS previously turned such matter over to the Public Integrity Unit of the Harris County District Attorney's ("DA") office. Mr. Nealy stated that the DA is pursuing the case, but there have been delays in calling a grand jury due to the COVID-19 pandemic.

REVIEW AND TAKE ANY NECESSARY ACTIONS ON FINANCIAL MATTERS, INCLUDING FINANCIAL REPORT FROM DISTRICT TREASURER AND BUDGET COMPARISON

Ms. Linn then presented to and reviewed with the Board the Bookkeeper's Report, including the revenues and expenses of the District, the budget comparison, the investment report and the checks being presented for payment at the meeting, copies of which are attached hereto.

Ms. Linn reported that during the prior month, the District received \$51,591.12 in 2019 property tax revenue and \$752.37 in investment interest. Ms. Linn further reported that all such revenue had been deposited into the District's Operating Account.

Upon motion by Commissioner Brost, seconded by Commissioner Pinard, after full discussion and the question being put to the Board, the Board voted unanimously to: 1) approve the Bookkeeper's Report, as discussed; and 2) authorize payment of the bills as submitted, with the exception of the CCEMS operations payment for July, which would be reviewed further later in the Board meeting.

AMEND BUDGET FOR FYE DECEMBER 31, 2020 (THE "2020 BUDGET")

The Board reviewed the 2020 Budget, a copy of which is attached hereto. An extensive discussion ensued regarding revisions to the District's 2020 Budget. It was the consensus of the Board to further discuss and amend the 2020 Budget at the August 20<sup>th</sup> meeting.

REVIEW DRAFT BUDGET FOR FYE DECEMBER 31, 2021

Ms. Adams then reminded the Board that the District is required to adopt its annual budget prior to setting the 2020 tax rate. The Bookkeeper then presented to the Board the draft budget for FYE December 31, 2021, a copy of which is attached to the Bookkeeper's Report. A discussion ensued. The previously appointed Budget Committee (Commissioners Pinard and Williams) noted that they had not had the opportunity to hold a committee meeting to review the proposed budget for FYE December 31, 2021.

A discussion then ensued regarding the submission of invoices to the Bookkeeper. It was the consensus of the Board that all invoices be provided to the Bookkeeper at least six (6) days prior to regular Board meetings.

TAX ASSESSOR/COLLECTOR'S REPORT, INCLUDING REVIEW AND ADOPT RESOLUTION REGARDING CALCULATION OF VOTER APPROVAL TAX RATE UNDER TEXAS TAX CODE, SECTION 26.04(c-1) (THE "TAX APPROVAL RESOLUTION")

Ms. Adams then reviewed with the Board the Tax Assessor/Collector's Report for June, a copy of which is attached hereto. Ms. Adams noted that, as of June 30, 2020, the District had collected 97.82% of its 2019 tax levy.

Ms. Adams then presented to and reviewed with the Board the Tax Approval Resolution. Ms. Adams stated that pursuant to Section 26.04(c-1), Texas Tax Code, the District is authorized to calculate its 2020 tax rate in the manner provided for a special taxing unit because the District is located in an area declared a disaster area. Ms. Adams added that the Tax Approval Resolution directs the Office of the Harris County Tax Assessor-Collector (the "Tax Assessor"), as the designated officer for purposes of Section 26.04 (c-1), Texas Tax Code, to calculate the disaster declaration voter-approval tax rate for the District.

Upon motion by Commissioner Brost, seconded by Commissioner Grundmeyer, after full discussion and the question being put to the Board, the Board voted unanimously to adopt the Tax Approval Resolution.

DISTRICT COMMUNICATIONS REPORT

STATUS OF PUBLIC RELATIONS ("PR") ACTIVITIES AND MISCELLANEOUS MATTERS FROM NRG AND PR COMMITTEE AND TAKE NECESSARY ACTION ON SAME

Mr. Johnson then stated that he had previously provided the Board with a summary of the website usage for the prior month.

DISCUSS STATEMENTS OF QUALIFICATIONS ("SOQ") FROM EMS PROVIDERS AND TAKE ANY NECESSARY ACTIONS ON SAME

Ms. Adams next reminded the Board that they have interviewed six (6) of the nine (9) EMS providers that submitted an SOQ: 1) American Medical Response Ambulance Service, Inc.; 2) Falck USA ("Falck"); 3) PatientCare EMS Solutions; 4) Harris County Emergency Corps ("HCEC"); 5) Acadian Ambulance Service; and 6) Allegiance Mobile Health ("Allegiance"). Ms. Adams reported that her office previously provided the Commissioners with an evaluation form to individually rank each of such EMS providers after the interviews with an alternate option for the District to provide its own services.

DISCUSS CREATION OF STRATEGIC CAPITAL PLAN AND REVIEW GENERAL AREAS WITHIN THE DISTRICT FOR POTENTIAL ADDITIONAL STATION LOCATIONS AND ACQUISITION OF ADDITIONAL AMBULANCES AND TAKE NECESSARY ACTION ON SAME

It was noted that the top priority for the Board is placing additional ambulances in operation in an effort to meet the increasing demand and reduce high response times.

REVIEW DISTRICT CONSULTANT CONTRACTS AND TAKE NECESSARY ACTIONS ON SAME

Commissioner Pinard next reported that he has obtained a proposal from 62 Digital for website and public relations services and provided same to RBAP for review.

ATTORNEY'S REPORT

REVIEW MATTERS RELATED TO SERVICE AGREEMENT WITH CCEMS NOT PREVIOUSLY DISCUSSED AND TAKE ANY NECESSARY ACTIONS ON SAME

The Board asked Ms. Adams to further review legal matters pertaining to the Service Agreement in Executive Session.

REVIEW OF RECENT PUBLIC INFORMATION ACT ("PIA") REQUESTS AND STATUS OF RESPONSES TO SAME

Ms. Adams next reported that no PIA request had been received since the June Board meeting.

All meeting attendees, with the exception of all members of the Board present, Mr. Nealy, Ms. Adams, Ms. Garza, Ms. Christensen, Mr. Trachtenberg and Ms. Cheek exited the meeting at 10:50 a.m.

CONVENE IN EXECUTIVE SESSION

Pursuant to the provisions of the Texas Open Meetings Act, Chapter 551, Texas Government Code, as amended, specifically Section 551.071, regarding matters of attorney-client privilege and pending or contemplated litigation, Commissioner Williams convened the Board in Executive Session at 10:55 a.m., to consult with the District's attorney



regarding legal matters pertaining to the CCEMS maintenance facility investigation and the Service Agreement with CCEMS. The persons present in the executive session were Commissioners Williams, Pinard, Grundmeyer and Brost and Commissioner Plummer (via teleconference), Mr. Nealy, Ms. Adams, Ms. Garza, Ms. Christensen, Mr. Trachtenberg, Ms. Cheek. Commissioner Plummer did not deliberate in Executive Session.

Mr. Nealy exited the executive session at 11:07 a.m.

Ms. Cheek entered the executive session at 11:15 a.m.

#### RECONVENE IN OPEN SESSION

All meeting attendees re-entered the meeting at this time.

Commissioner Williams then reconvened the meeting in open session at approximately 11:58 a.m. at which time the following action was taken:

Upon motion by Commissioner Brost, seconded by Commissioner Pinard, after full discussion and the question being put to the Board, the Board voted unanimously to authorize PKF to proceed with 1) the examination of CCEMS financial records and the HSSK Forensic Report and 2) preparation of a report on same in the manner that Ms. Cheek deems appropriate.

Upon motion by Commissioner Brost, seconded by Commissioner Grundmeyer, after full discussion and the question being put to the Board, the Board voted unanimously to authorize RBAP and Greathouse to proceed with the correspondence to CCEMS as discussed in Executive Session.

Upon motion by Commissioner Grundmeyer, seconded by Commissioner Brost, after full discussion and the question being put to the Board, the Board voted unanimously to authorize the engagement of a consultant to review the District's EMS operations options.

Upon motion by Commissioner Brost, seconded by Commissioner Grundmeyer, after full discussion and the question being put to the Board, the Board voted unanimously to authorize payment under protest to CCEMS in the amount of \$1,037,263.24, which includes payment of: 1) 70% (\$927,500) of the monthly payment requested by CCEMS for July; 2) \$116,500 for the January 2020 medical supplies; and 3) \$860 for the purchase of property tags for placement on District-owned property (and which takes into account the previously noted two (2) credits issued by CCEMS in the amounts of \$5,820.84 and \$1,775.92). It was noted that at the June 18, 2020 meeting, the Board authorized withholding 30% of CCEMS' monthly operation invoices until the District has completed a full inspection/audit, with CCEMS' full cooperation, within the scope as determined by the Board to determine if and how much money CCEMS should be required to reimburse the District for overpayments by the District to CCEMS since 2017.

Upon motion by Commissioner Pinard, seconded by Commissioner Grundmeyer, after full discussion and the question being put to the Board, the Board voted unanimously to: 1) authorize termination of the Brand Marketing Management Agreement between NRG and the District (dated October 19, 2017) and the PR, Marketing and Reputation Management Project Agreement (dated March 15, 2018); 2) accept the proposal from 62 Digital for website and

public relations services; and 3) approve and authorize execution of a website and public relations services agreement with 62 Digital, subject to RBAP's review of same.

DISCUSS SOQ FROM EMS PROVIDERS AND TAKE ANY NECESSARY ACTIONS ON SAME (-CONTINUED-)

Ms. Adams then reviewed with the Board a summary of the cumulative Commissioner rankings, a copy of which is attached hereto. It was the consensus of the Board to continue discussions with the top three (3) ranked EMS providers that were interviewed: HCEC, Allegiance and Falck (in no particular order).

There being no further business to come before the Board, the meeting was adjourned at 1:05 p.m.

PASSED, APPROVED AND ADOPTED this 20<sup>th</sup> day of August, 2020.

  
Secretary, Board of Commissioners

(DISTRICT SEAL)

