MINUTES OF MEETING OF THE

BOARD OF COMMISSIONERS

September 9, 2021

THE STATE OF TEXAS COUNTY OF HARRIS HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 11

\$ \$ \$ \$

The Board of Commissioners (the "Board") of Harris County Emergency Services District No. 11 (the "District") met in regular session, open to the public, at the District's Temporary Administration Building, 4111 Kreinhop Road, Spring, Texas 77388, a meeting place inside the boundaries of the District, on Thursday, September 9, 2021, at 9:00 a.m.; whereupon, the roll was called of the members of the Board, to-wit:

Karen Plummer	President
Steve Williams	Vice President
Fred Grundmeyer	Secretary
Robert Pinard	Treasurer/Asst. Secretary
Kevin Brost	Asst. Treasurer

All members of the Board were present thus constituting a quorum. Also attending the meeting were: the following District employees: Mr. Douglas Hooten, Chief Executive Officer ("CEO"); Mr. Rob Farmer, Chief Administrative Officer ("CAO"); Mr. Jamie Chebra, Chief Operating Officer ("COO"); Mr. Dave Snavely, Chief Financial Officer ("CFO"); Ms. Shirley Ware, Executive Assistant; Ms. Katie Conn, Compliance Manager; Dr. Casey Patrick, Medical Director; and Mr. Xavier De La Rosa, Chief Clinical Officer. District consultants in attendance were: Mr. Ricardo Martinez of Martinez Architects ("Martinez"); Mr. Glen Hastings of VFIS, insurance broker for the District; Ms. Regina D. Adams and Ms. Monica Garza, attorneys, and Ms. Carla Christensen, paralegal, of Radcliffe Bobbitt Adams Polley PLLC ("RBAP"), attorney for the District; and Messrs. Zach Karrenbrock and Grant McAnelley of 62 Digital, LLC ("62 Digital"), the District's communications coordinator. Also in attendance were: Mr. Dave Billings, member of the Cypress Creek Emergency Medical Services ("CCEMS") Board of Directors; Mr. George Vie of Feldman & Feldman, P.C., attorney for CCEMS; and members of the public and other District employees. A copy of the sign-in sheet is attached hereto.

WHEREUPON, the meeting was called to order by the President and evidence was presented that public notice of the meeting had been given in compliance with the law. The posted notices of the meeting are attached hereto.

This meeting was video recorded by 62 Digital for use by the District. The meeting was also streamed live by 62 Digital on the District's website.

The Board held a 30-second moment of silence for prayer and reflection.

PUBLIC COMMENTS

There were no public comments at this time.

APPROVAL OF THE MINUTES

The Board considered approval of the minutes of the regular meeting of August 19, 2021, special meeting of August 3, 2021 and emergency meetings of August 19, 2021 and August 28, 2021. Upon motion by Commissioner Williams, seconded by Commissioner Grundmeyer, after full discussion and the question being put to the Board, the Board voted unanimously to approve the minutes of the regular meeting of August 19, 2021, special meeting of August 3, 2021 and emergency meetings of August 19, 2021, as presented, and the certified agendas for same.

ADMINISTRATION, DISPATCH AND LOGISTICS FACILITIES REPORT, INCLUDING STATUS OF CONSTRUCTION OF PHASE I REDEVELOPMENT OF DISTRICT ADMINISTRATION PROPERTY ("PHASE I PROJECT"), APPROVE CONSTRUCTION PAY APPLICATIONS/CHANGE ORDERS AND TAKE NECESSARY ACTION ON SAME

Mr. Martinez reported that he continues to coordinate with the construction committee and J.E. Dunn Construction Co. ("J.E. Dunn") representatives in connection with the ongoing construction of the Phase I Project. Mr. Martinez noted that the updated layout plans for Phase II have been reviewed by District staff. Mr. Martinez stated the Phase II construction documents have been prepared and submitted to the Harris County (the "County") permitting office. Mr. Martinez went on to report that J.E. Dunn is scheduled to submit Phase II construction pricing on or about September 21st.

Mr. Martinez then presented to and reviewed with the Board a design and construction status report and photographs of the Phase I Project, copies of which are attached hereto. Mr. Martinez next reviewed with the Board Pay Application No. 4 from J.E. Dunn in the amount of \$3,870,614 in connection with the Phase I Project, a copy of which is attached hereto. A discussion ensued regarding the status of construction of the Phase I Project.

Upon motion by Commissioner Brost, seconded by Commissioner Grundmeyer, after full discussion and the question being put to the Board, the Board voted unanimously to accept the Phase I Project construction report, approve Pay Application No. 4 in connection with the Phase I Project and authorize payment to J.E. Dunn for same.

STATUS OF TRANSITION TO NEW INTERSECTION PREEMPTION CONTROLLER DEVICES (THE "PREEMPTION DEVICES"), INCLUDING AUTHORIZE ADDITIONAL PAYMENTS RELATED TO SAME

Commissioner Brost reported on the status of the installation of the new preemption devices at County and Texas Department of Transportation intersections. Commissioner Brost noted that the preemption equipment has been installed in the majority of the District's ambulances and is being installed as additional ambulances are delivered.

CEO AND DISTRICT ADMINISTRATION AND OPERATIONS REPORT, INCLUDING:

<u>REPORT ON TRANSITION TO AND START UP OF EMERGENCY MEDICAL SERVICES</u> ("EMS") BY THE DISTRICT, INCLUDING STATUS OF RECEIPT OF DISTRICT ASSETS

Mr. Hooten next reported on the successful transition of EMS to the District, which fullyoccurred on September 1st. Mr. Hooten then stated that the District currently has 250+ employees and all of the District's employees handled any transitional challenges with professionalism and a positive attitude. Mr. Hooten went on to review with the Board new technology being utilized by the District which will keep the District's staff, Board and public informed on response and "wall" times. Mr. Hooten noted that District staff is planning to present written reports monthly to the Board beginning with the October 21st Board meeting.

Mr. Hooten then recognized the COO, who reported on District operations. Mr. Chebra reported that the District currently has 26 ambulances in operation and four (4) ambulances in various stages of striping. Mr. Chebra stated that the District's average response time for non-life-threatening calls is currently nine (9) minutes and 47 seconds and trending downward. Mr. Chebra also reported that, since September 1st, the District has provided mutual aid 34 times while receiving mutual aid four (4) times. The COO then reported on the status of build-out of the District's communications/dispatch center and logistics.

Dr. Patrick then reported on the District's clinical operations, including patient treatments and related technology.

Mr. Farmer next reported on District administrative and facility matters.

Mr. Hooten and the CAO then presented to and reviewed with the Board a summary regarding the District's ongoing reconciliation of District assets returned by CCEMS, a copy of which is attached hereto. Mr. Hooten reminded the Board that it previously authorized payment to CCEMS for August 2021 services in the total amount of \$1,359,283 on the following payment schedule and subject to the following requirements: 1) for services rendered August 1 through August 19, 2021, a check in the amount of \$833,108.94 issued on August 19; and 2) for services rendered August 20 through August 31, 2021, a check in an amount to be determined, wherein the District would calculate the number of unit hours the District supplemented EMS at CCEMS' request, and reduce the remaining \$526,174.06 by the District's costs on a per unit hour basis at \$192 per unit hour, that the District was in service during such time, and such amount was to be paid by end of business on September 3, 2021, if and not until such time as all District assets in the possession of CCEMS had been returned to the District by such date. Mr. Hooten reported that District fees on a per unit hour basis totaled \$156,672.00 for the time that the District was in service between August 20th and August 31st. Mr. Hooten went on to report that District staff is still in the process of reconciling all of the District assets returned by CCEMS and related condition thereof, but has thus far determined that expenditures necessary to make certain assets "usable" would be approximately \$76,000.00. Mr. Farmer stated that he is still in the process of determining the location/status of the remaining District assets that have not been returned by CCEMS (i.e. various AEDs, stretcher equipment and radios). An extensive discussion ensued.

STATUS OF DELIVERY AND DEPLOYMENT OF DISTRICT'S VEHICLES

Mr. Hooten then reported that the District has taken delivery of 28 District ambulances, 24 of which are in operation and four (4) of which are in various stages of being wrapped and stocked. Mr. Hooten also reported that the remaining ten (10) ambulances will be delivered over the coming weeks. Mr. Hooten stated that the District continues to receive shipments of equipment and supplies previously purchased by the District.

STATUS OF HIRING FOR VARIOUS OPEN EMPLOYMENT POSITIONS

Mr. Hooten next reported that he and the District's Executive Staff have hired and filled all of the District's open employment positions.

STATUS OF MEDICAID APPROVAL OF PROVIDER ENROLLMENT

Mr. Hooten then stated that the District has received its Medicaid Provider enrollment number.

STATUS OF ENTRANCE INTO MUTUAL AID AGREEMENTS, INCLUDING REVIEW AND APPROVE MEMORANDUM OF UNDERSTANDING ("MOU") BETWEEN KLEIN INDEPENDENT SCHOOL DISTRICT POLICE DEPARTMENT ("KLEIN ISD PD") AND THE DISTRICT IN CONNECTION WITH THE PROVISION OF MUTUAL ASSISTANCE

Mr. Hooten reminded the Board that the Board previously approved the standard form of the District's Mutual Aid Agreement. Mr. Hooten stated that he continues to meet with potential mutual aid partners for the District and obtain Mutual Aid Agreements as they become necessary.

Mr. Hooten then presented to the Board the proposed MOU from Klein ISD PD regarding the provision of mutual aid assistance, a copy of which is attached hereto. Ms. Adams stated that her office reviewed and provided comments on the proposed MOU. A discussion ensued. Upon motion by Commissioner Brost, seconded by Commissioner Williams, after full discussion and the question being put to the Board, the Board voted unanimously to approve and authorize execution of the MOU with Klein ISD PD, a copy of which is attached hereto.

STATUS OF ENTRANCE INTO FIRST RESPONDER ORGANIZATION ("FRO") PROVIDER AGREEMENTS WITH VARIOUS OVERLAPPING FROS AND TAKE NECESSARY ACTIONS ON SAME

Ms. Adams then reported that the form FRO and Provider Agreement, which was previously approved by the Board, was returned by Mr. Ira Coveler, the attorney for various FROs, with comments. Ms. Adams stated that her office revised the form FRO and Provider Agreement(s) and has provided the same to Mr. Coveler for approval and execution by his clients. Mr. Hooten noted that such FRO Provider Agreements will also be submitted to the State for approval.

STATUS OF CREATION OF DISTRICT'S STANDARD OPERATING POLICIES AND PROCEDURES ("SOPS") AND TAKE NECESSARY ACTIONS ON SAME

Mr. Hooten reported that District staff prepared the proposed SOPs for the District.

Ms. Adams stated that her office has reviewed and provided comments on the SOPs.

REVIEW AND APPROVE THE FOLLOWING LEASES AND/OR USE AGREEMENTS

INTERLOCAL AGREEMENT WITH HARRIS COUNTY EMERGENCY SERVICES DISTRICT ("ESD") NO. 7 FOR HOUSING AT STATION NOS. 73, 74 AND 75

Ms. Adams then presented to and reviewed with the Board the proposed Interlocal Agreement with ESD 7 in connection with ESD 7's proposed lease of housing facilities at ESD 7 Station Nos. 73, 74 and 75, a copy of which is attached hereto. A discussion ensued. Upon motion by Commissioner Brost, seconded by Commissioner Williams, after full discussion and the question being put to the Board, the Board voted unanimously to approve and authorize execution of the Interlocal Agreement with ESD 7, a copy of which is attached hereto.

PROPOSED INTERLOCAL AGREEMENT WITH KLEIN FIRE DEPARTMENT ("KLEIN FD") OR HARRIS COUNTY ESD NO. 16 FOR USE OF STATIONS

Mr. Hooten and Ms. Adams stated that they have not yet received the proposed Interlocal Agreement with Klein FD or ESD 16 for the District's lease of housing facilities at Klein FD/ESD 16 station(s). Upon motion by Commissioner Brost, seconded by Commissioner Williams, after full discussion and the question being put to the Board, the Board voted unanimously to approve and authorize execution of the Interlocal Agreement with Klein FD or ESD 16, subject to RBAP's receipt and review of same.

REVIEW AND APPROVE PURCHASE ORDERS AND AGREEMENTS FOR VEHICLES, SUPPLIES, FURNITURE, FIXTURES AND EQUIPMENT AND SERVICES FOR THE DISTRICT, AS NECESSARY

Mr. Hooten then noted that he did not have any purchase orders to present.

<u>REVIEW AND APPROVE DISTRICT CHARGEMASTER FOR THE PROVISION OF</u> <u>EMS</u>

Mr. Hooten then presented to and reviewed with the Board the proposed District Chargemaster which outlines the rates to be charged for the District's provision of EMS, a copy of which is attached hereto. A discussion ensued. Upon motion by Commissioner Brost, seconded by Commissioner Williams, after full discussion and the question being put to the Board, the Board voted unanimously to approve the District's Chargemaster, as presented.

Mr. Hooten next presented to and reviewed with the Board a summary and proposed guidelines for implementation of a Charity Care Program, copies of which are attached hereto. Mr. Hooten stated that such Charity Care Program would provide financial options for uninsured, under-insured and indigent patients. Upon motion by Commissioner Williams, seconded by Commissioner Brost, after full discussion and the question being put to the Board, the Board voted unanimously to authorize implementation of the Charity Care Program, subject to review and approval of same by RBAP.

CFO'S REPORT, INCLUDING:

APPROVE PAYMENT OF BILLS AND ISSUANCE OF CHECKS, AND REVIEW INVESTMENT REPORT

Mr. Snavely then presented to and reviewed with the Board a list of checks and related invoices being presented for payment, copies of which are attached hereto. A discussion ensued. Mr. Snavely noted that District staff is in the process of coordinating with Dailey and Wells Communications, Inc. ("Dailey & Wells") to resolve issues with some of the radios that have been delivered.

Upon motion by Commissioner Brost, seconded by Commissioner Grundmeyer, after full discussion and the question being put to the Board, the Board voted unanimously to: 1) approve the CFO's Report, as discussed; and 2) authorize payment of the bills as submitted, with the exception of the remaining CCEMS August 2021 operations payment and the Dailey & Wells invoices.

REVIEW AND ADOPT BUDGET FOR FISCAL YEAR ENDING ("FYE") DECEMBER 31, 2022 ("2022 BUDGET")

Ms. Adams then reminded the Board that the District is required to adopt its 2022 Budget prior to setting the 2021 tax rate.

Mr. Snavely next presented to the Board the proposed 2022 Budget, a copy of which is attached hereto. A discussion ensued. Upon motion by Commissioner Williams, seconded by Commissioner Grundmeyer, after full discussion and the question being put to the Board, the Board voted unanimously to adopt the 2022 Budget, as discussed.

STATUS OF TRANSFERRING DISTRICT'S DEPOSITORY ACCOUNT FROM BBVA TO ALLEGIANCE BANK ("ALLEGIANCE")

Mr. Snavely next reminded the Board that he coordinated with Myrtle Cruz Inc., the District's previous bookkeeper, regarding the transfer of the District's bank accounts from BBVA due to its recent merger with PNC Financial Bank ("PNC") and PNC's decision to no longer invest public funds. Ms. Adams then reminded the Board that it previously authorized the transfer of the District's bank accounts to Allegiance and approved and authorized execution of a Depository Pledge Agreement ("DPA") with Allegiance. Ms. Adams stated that her office is coordinating with Allegiance regarding execution of the DPA.

AUTHORIZE LOAN PAYMENTS TO TRUSTMARK BANK IN CONNECTION WITH STATION NO. 513 (DUE SEPTEMBER 25TH) AND AMEGY BANK FOR DISTRICT'S ADMINISTRATION BUILDING (DUE OCTOBER 1ST)

The President noted that the Board authorized payment to Trustmark Bank and Amegy Bank when the Board authorized payment of bills earlier in the meeting.

REVIEW THE FOLLOWING INSURANCE AND BENEFITS RENEWALS, PROPOSALS AND CHANGES AND TAKE NECESSARY ACTIONS ON SAME:

GENERAL AND PROPERTY INSURANCE (EXPIRES OCTOBER 13, 2021)

Ms. Adams then stated that the District's property and liability insurance coverages are due for renewal as the current policy term expires October 13, 2021. Mr. Hastings reported that District staff has requested the renewal proposal and stated that VFIS will provide such proposal for these coverages prior to October 13th.

WORKERS' COMPENSATION INSURANCE (EXPIRES NOVEMBER 25, 2021)

Mr. Hastings next stated that the District's workers' compensation insurance coverage will soon be due for renewal as the current policy term expires November 25, 2021 and VFIS will provide such proposal for this coverage by the end of October.

Mr. Hastings also noted that, upon request by District staff, VFIS will "short term" the upcoming insurance renewal in order to have all District insurance policies run concurrent with the calendar year and the District's FYE. A discussion ensued.

EMPLOYEE BENEFITS THIRD PARTY ADMINISTRATOR CHANGES (OCTOBER 2021-DECEMBER 2021 AND JANUARY 1, 2022 – DECEMBER 31, 2022)

Mr. Hooten then reported that the District will need to authorize the necessary employee benefits third party administrator ("TPA") changes, including: 1) the transfer of employee benefits third party to Texas Municipal League ("TML"); and 2) renewal of employee benefits from October 1, 2021 through December 31, 2021 and from January 1, 2022 through December 31, 2022.

Upon motion by Commissioner Brost, seconded by Commissioner Williams, after full discussion and the question being put to the Board, the Board voted unanimously to authorize the renewal of the District's employee benefits through TML as TPA from October 1, 2021 through December 31, 2021 and from January 1, 2022 through December 31, 2022.

ADDITION OF 457 EMPLOYEE RETIREMENT PLAN AND DISTRICT MATCHING PROGRAM

Mr. Hooten next presented to and reviewed with the Board a summary regarding the implementation of an Internal Revenue Service ("IRS") 457 Employment Retirement Plan and District matching program, a copy of which is attached hereto. An extensive discussion ensued.

Upon motion by Commissioner Brost, seconded by Commissioner Williams, after full discussion and the question being put to the Board, the Board voted unanimously to authorize the addition of an IRS 457 Employee Retirement Plan and a District three percent (3%) matching program.

TAX ASSESSOR/COLLECTOR'S REPORT

Ms. Adams noted that Harris County has not yet released the Tax Assessor/Collector's Report for August 2021.

PUBLIC HEARING REGARDING PROPOSED 2021 TAX RATE

The President declared the public hearing open to discuss the District's proposed 2021 tax rate.

Ms. Adams reminded the Board that at the August 19th Board meeting, the Board voted to publish a total proposed 2021 tax rate of \$0.032305 per \$100 assessed valuation for operation and maintenance purposes. Ms. Adams reported that the Notice of Public Hearing on Tax Increase for the proposed 2021 tax rate had been published, as required by law, in the *Houston Chronicle*.

There being no comments from the public, the public hearing was adjourned.

ADOPT ORDER SETTING RATE AND LEVYING TAX FOR 2021 ("TAX RATE ORDER")

Ms. Adams reiterated that, at its August 19th Board meeting, the Board agreed to consider adoption of a total 2021 tax rate between \$0.031186 and \$0.032305 per \$100 assessed valuation after the tax rate public hearing. Ms. Adams reminded the Board that the 2020 tax rate was \$0.033334 per \$100 of assessed valuation. A discussion ensued.

Upon motion by Commissioner Brost, seconded by Commissioner Pinard, after full discussion and the question being put to the Board, the Board voted unanimously to adopt the Tax Rate Order, thereby levying a total ad valorem tax rate of \$0.032305 per \$100 assessed valuation for operations and maintenance purposes for the District's FYE December 31, 2022, a copy of which is attached hereto

The President noted that the District's tax rate is decreasing from \$0.033334 to \$0.032305 per \$100 assessed valuation.

DISTRICT COMMUNICATIONS REPORT, INCLUDING STATUS OF PUBLIC RELATIONS ("PR") ACTIVITIES AND TAKE NECESSARY ACTION ON SAME

Mr. Karrenbrock then reviewed with the Board 62 Digital's monthly website and PR report, a copy of which is attached hereto.

Mr. Karrenbrock noted that his office continues to meet weekly with Mr. Hooten and the Communications Committee regarding District PR activities.

REVIEW AND DISCUSS MATTERS RELATED TO CCEMS INCLUDING:

STATUS OF SECOND PHASE OF PANNELL KERR FORSTER OF TEXAS, P.C.'S SPECIAL DISTRICT EXAMINATION REPORT (THE "PKF REPORT")

Ms. Adams reported that there is no update on the PKF Report at this time.

RECEIVE CCEMS AUDIT FOR FYE DECEMBER 31, 2020 (THE "CCEMS 2020 AUDIT")

Ms. Adams then reported that her office received the final CCEMS 2020 Audit the previous day at approximately 5:00 p.m., a copy of which is attached hereto. A brief discussion ensued, after which Commissioner Brost noted that the following final paragraph from CCEMS' independent auditor letter from Weaver and Tidwell, L.L.P. expressed concern about CCEMS' ability to continue operating:

The accompanying financial statements have been prepared assuming that [CCEMS] will continue as a going concern. As described in Note 1 to the financial statements, at December 31, 2020 [CCEMS] has experienced a working capital deficit, a net decrease of net assets, and has limited liquidity to fund its cash requirements, which raises substantial doubt about [CCEMS'] ability to continue as a going concern. Management's plans in regard to these matters are described in Note 1. The financial statements do not include any adjustments that might result from the outcome of these uncertainties. Our opinion is not modified with respect to these matters.

INVESTIGATION OF CCEMS MAINTENANCE FACILITY AND EMPLOYEES RELATED THERETO

There was no update on the CCEMS Maintenance Facility/Employee Investigation at this time.

ATTORNEY'S REPORT, INCLUDING:

ADOPT ORDER DECLARING PROPERTY AS SURPLUS OR SALVAGE AND AUTHORIZING SALE OR DISPOSAL OF SAME ("SURPLUS PROPERTY ORDER")

Ms. Adams reported that the District's staff is in the process of determining which of its personal property (i.e. ambulances/vehicles and related equipment) can be declared salvage with no value and which can be declared as surplus property and sold for fair market value. Ms. Adams noted that once the Surplus Property Order is adopted, the District can properly dispose of the salvage property and can sell the surplus property. It was the consensus of the Board to table adoption of the Surplus Property Order, pending receipt of the finalized summary of the District's personal property.

STATUS OF CCEMS VS. THE DISTRICT, ET AL, (THE "CCEMS LITIGATION") AND TAKE ANY NECESSARY ACTION ON SAME

Ms. Adams noted that there was no report on the CCEMS litigation at this time.

REVIEW RECENT PUBLIC INFORMATION ACT ("PIA") REQUESTS AND STATUS OF RESPONSES TO SAME AND *DISTRICT VS. KEN PAXTON*

Ms. Adams noted that no PIA requests were received since the August 19th Board meeting.

<u>REVIEW DISTRICT CONSULTANT CONTRACTS AND TAKE NECESSARY</u> <u>ACTIONS ON SAME</u>

There was no discussion on this matter at this time.

APPROVE PAYMENT OF BILLS AND ISSUANCE OF CHECKS

REVIEW MATTERS RELATED TO THE CCEMS LITIGATION AND ANY TAKE NECESSARY ACTION REGARDING SAME

Commissioner Plummer then stated that the Board would be going into Executive Session to deliberate the items listed above as matters of attorney-client privilege and pending or contemplated litigation as they relate to the CCEMS Litigation, pursuant to Section 551.071, Texas Government Code.

All members of the Board present, Ms. Adams, Ms. Garza, Ms. Christensen, Mr. Hooten and Mr. Farmer convened into Executive Session at 10:35 a.m.

Pursuant to the provisions of the Texas Open Meetings Act, Chapter 551, Texas Government Code, as amended, specifically Section 551.071, regarding matters of attorneyclient privilege and pending or contemplated litigation, Commissioner Plummer convened the Board in Executive Session at 10:44 a.m. The persons present in the Executive Session at various times were Commissioners Plummer, Williams, Grundmeyer, Pinard and Brost, Ms. Adams, Ms. Garza, Ms. Christensen, Mr. Hooten and Mr. Farmer.

Commissioner Grundmeyer exited the meeting at 11:04 a.m.

RECONVENE IN OPEN SESSION

Those attending Executive Session then re-entered the meeting at 11:33 a.m.

Commissioner Plummer reconvened the meeting in open session at approximately 11:37 a.m. at which time the following action was taken:

First, Commissioner Williams expressed his and the Board's disappointment with the condition in which vehicles and equipment were returned to the District by CCEMS and concern that some equipment had not yet been returned.

Upon motion made by Commissioner Williams, seconded by Commissioner Brost, after full discussion and the question being put before the Board, the Board voted unanimously to authorize: 1) withholding the final payment to CCEMS because of the list of repairs necessary to the returned equipment as outlined in the meeting; and 2) the District unit hour chargeback for services provided to supplement CCEMS EMS through 7:00 a.m. on September 1, 2021, and until such time as CCEMS: a) provides data and verification with photos to show AEDs not provided back to the District; b) provides the status of missing radios also not provided back to the District; and c) returns any lifting and/or securing devices for all stretchers purchased by the District, with all information to be provided to the Board via RBAP by close of business on October 14, 2021. There being no further business to come before the Board, the meeting was adjourned at 11:45 a.m.

PASSED, APPROVED AND ADOPTED this 21st day of October 2021.



ASST, Secretary, Board of Commissioners